



# 2018 Financial Plan Public Hearing

*Presented: Saturday April 14, 2018*

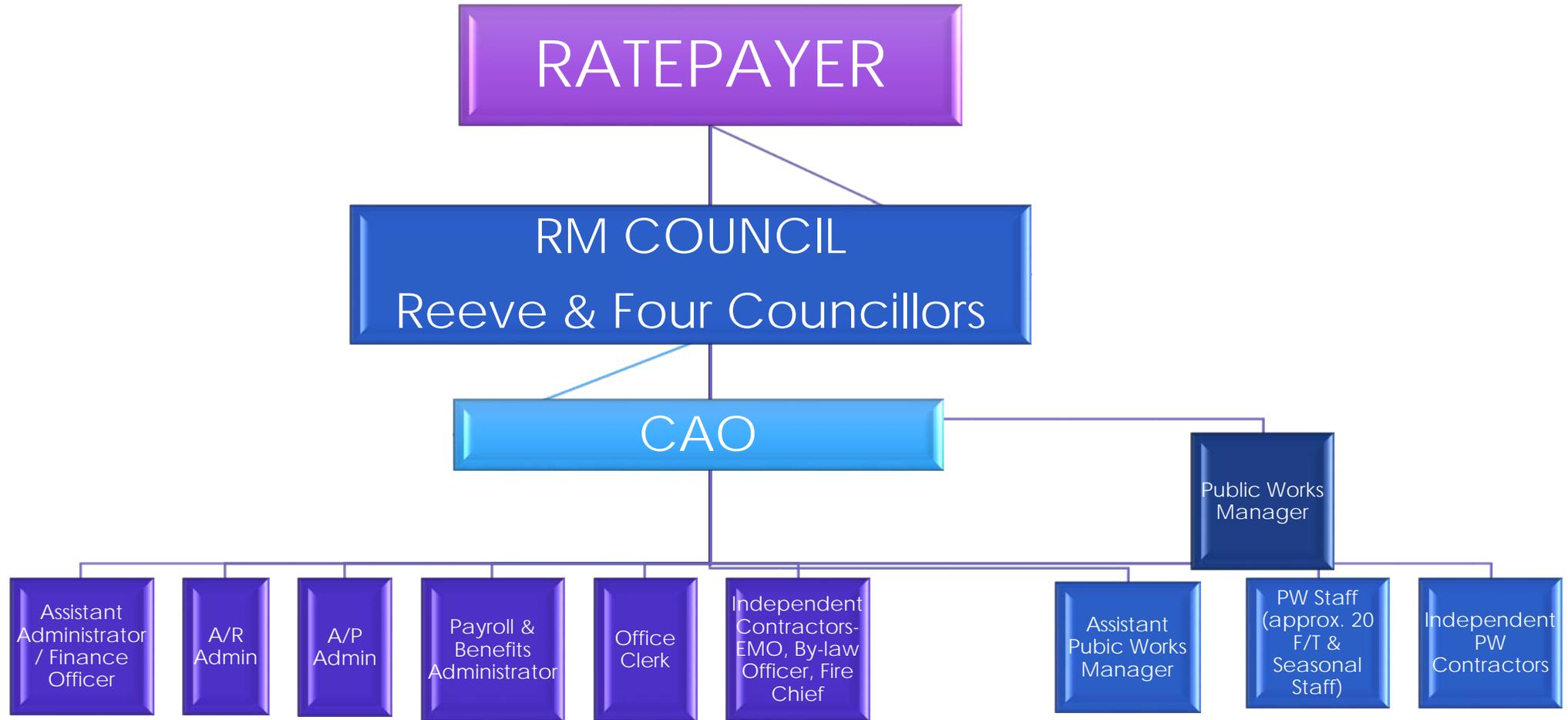
## Vision Statement

- We value all members of our community and strive to be the most vibrant rural community in Manitoba to live, work, and play and to promote diversity and growth for economic sustainability

## Mission Statement

- The Rural Municipality of Lac du Bonnet exists to provide good governance through the delivery of quality municipal and protective services; response to community needs; and enhancement of our local economy, pride, history, culture and overall quality of life.

•Your Council -Working hard for the Community



**Financial  
Plan  
Process**

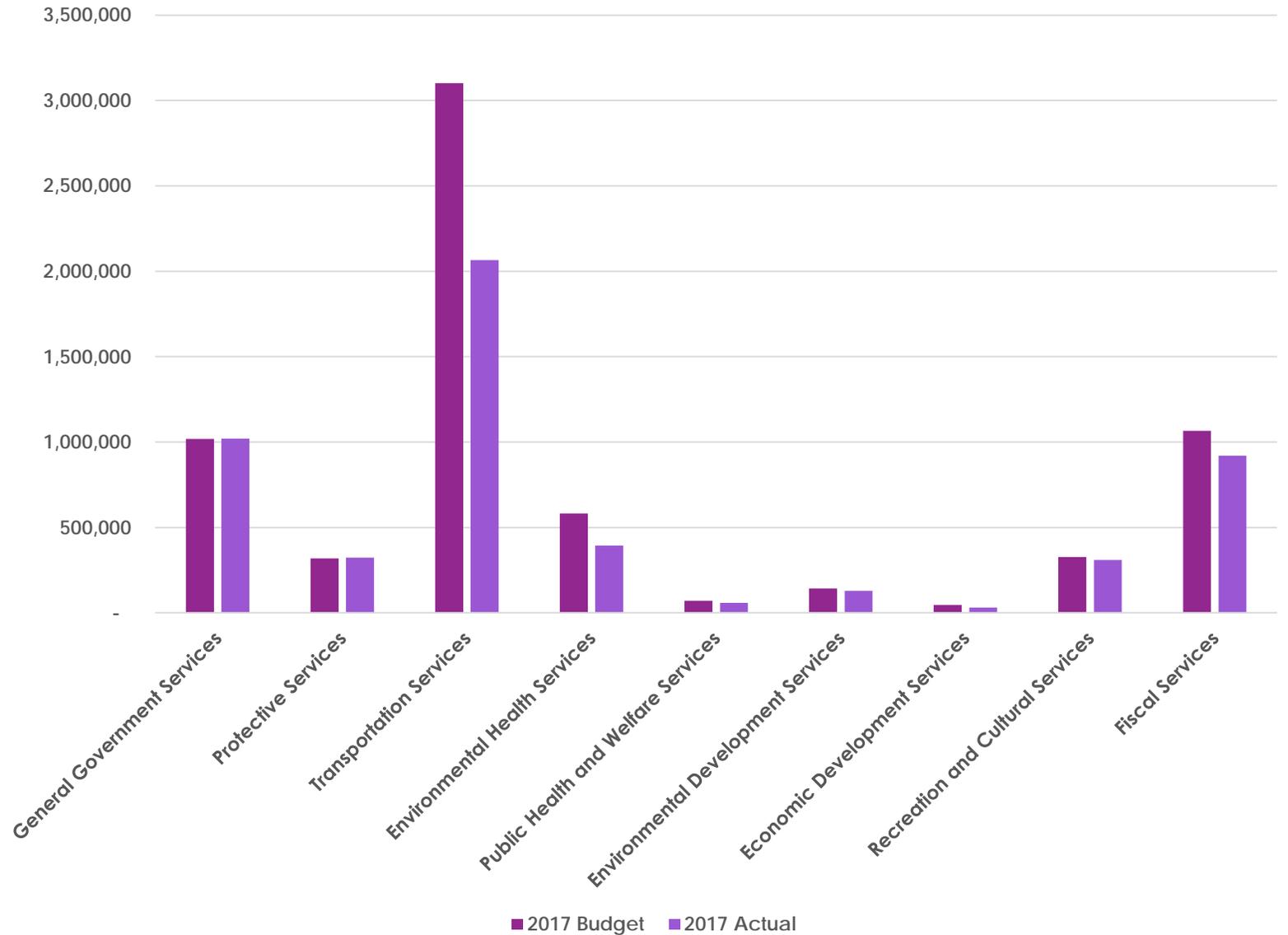


2017



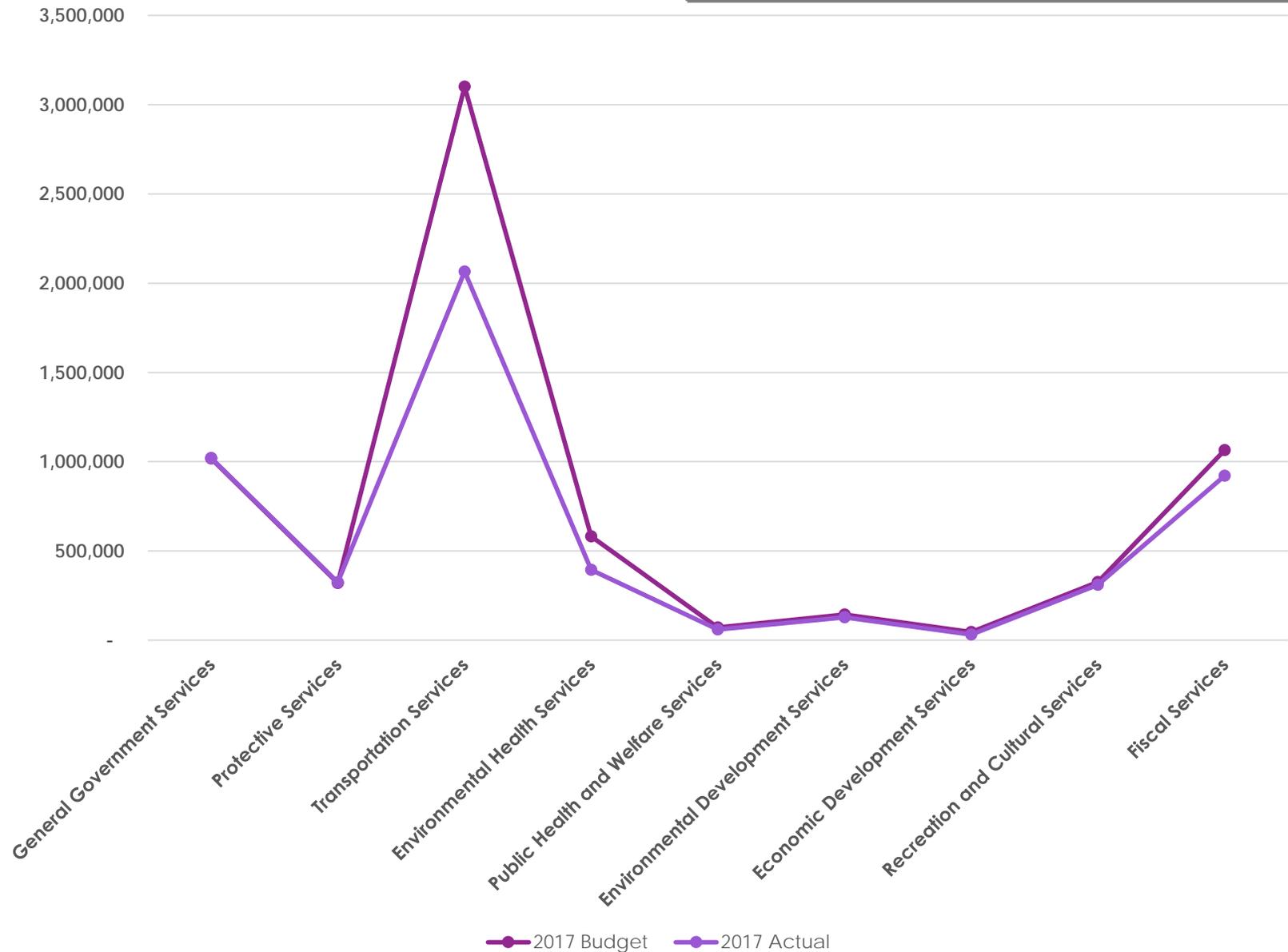
## 2017 Budget Expenditures VS 2017 Actual Expenditures

Department	\$ Above / (Below)
Gen Gov't	1,955
Protect Svce	4,708
Trans Svce	(1,036,112)
Enviro Health	(188,425)
Public H & W	(12,576)
Enviro Dev Svce	(15,029)
Economic Dev	(14,019)
Rec & Cultural Svce	(16,135)
Fiscal Services	(144,314)
<b>TOTALS</b>	<b>(1,419,946)</b>



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# Why were 2017 Expenses less than Budget?

Department	\$ Above / (Below)	Budgeted Projects not Completed and/or Cost Savings
General Government Services	1,955	
Protective Services	4,708	
Transportation Services	(1,036,112)	Engineering Fees, training fees, favourable winter resulted in lower fuel costs, lower Equipment Expenses, new recording method on road reconstruction, flood
Environmental Health Services	(188,425)	Consultant fees, Road Improvement, Environmental Study
Public Health and Welfare Services	(12,576)	Dr Recruitment
Environmental Development Services	(15,029)	New Zoning By-law, Weed Control
Economic Development Services	(14,019)	Airport Taxiway, Tourism, Magazines, Public Relations
Recreation and Cultural Services	(16,135)	Ball Park Upgrade
Fiscal Services	(144,314)	Gen Gov't Services, Protective Services, Environment Health - Capital Purchases
		<i>Projects budgeted to be funded by reserves but did not occur or were partially done- i.e. Regional recycling facility, emergency measures, TS road improvement, crown surplus, environmental review</i>
<b>TOTALS</b>	<b>(1,419,946)</b>	

# 2017 Reserve Account Summary

Reserve	2017 Beginning Balance	Additional Funds &/or Levy	2017 Interest Earned	2017 Expenditures	2017 Ending Balance	2017 Projects
Airport	\$ 39,387.68	\$ 60,000.00	\$ 770.72	\$ -	\$ 100,158.40	none
Building	\$ 34,700.12	\$ -	\$ 472.80	\$ -	\$ 35,172.92	none
Capital Development	\$ 144,384.66	\$ 45,400.00	\$ 2,169.04	\$ 21,665.00	\$ 170,288.70	contribution to DR condo, annual DR pymt
Economic Development	\$ 57,941.09	\$ 10,000.00	\$ 827.07	\$ -	\$ 68,768.16	none
Federal Gas Tax	\$ 193,193.79	\$ 330,940.61	\$ 4,690.06	\$ 322,163.76	\$ 206,660.70	road reconstruction projects
Fire Department	\$ 345,105.53	\$ 147,969.73	\$ 5,898.91	\$ 73,199.67	\$ 425,774.50	lighting upgrade, bldg exhaust system, grass truck
Emergency	\$ 226,215.97	\$ -	\$ 3,311.41	\$ -	\$ 229,527.38	none
General Reserve	\$ 238,330.69	\$ 277,716.83	\$ 4,845.82	\$ 74,449.74	\$ 446,443.60	Environmental Study, zoning by-law consultant, RM 100 dinner theatre and entertainment, columbarium, LDB cemetery upgrades
Liquid/Solid Waste	\$ 783,620.22	\$ -	\$ 11,789.34	\$ 207,827.88	\$ 587,581.68	weigh scale, replacement bin, consultant fees, scalehouse
Machinery Reserve	\$ 359,537.98	\$ 305,000.00	\$ 6,282.28	\$ 94,353.93	\$ 576,466.33	2017 4x4 truck, Case tractor
Municipal Office	\$ 20,953.75	\$ 30,000.00	\$ 292.33	\$ 37,695.00	\$ 13,551.08	4 computer monitors/arms, 4 laptops, records management
Personal Care Home	\$ 1,048,021.65	\$ -	\$ 16,403.87	\$ -	\$ 1,064,425.52	none
Public Works	\$ 65,099.24	\$ 10,000.00	\$ 657.30	\$ 53,264.00	\$ 22,492.54	GPS survey equipment, tire changer, photo copier
Recreation	\$ 112,280.74	\$ 100,000.00	\$ 1,548.56	\$ 77,941.64	\$ 135,887.66	Arena roof repair, Halliday Park outhouse
Road Reconstruction	\$ 480,540.58	\$ 454,770.00	\$ 9,794.94	\$ 525,000.00	\$ 420,105.52	3 year gravel crushing
Stead/Glenmoor	\$ 41,107.15	\$ -	\$ 560.09	\$ -	\$ 41,667.24	none
<b>TOTALS</b>	<b>\$ 4,190,420.84</b>	<b>\$ 1,771,797.17</b>	<b>\$ 70,314.54</b>	<b>\$ 1,487,560.62</b>	<b>\$ 4,544,971.93</b>	

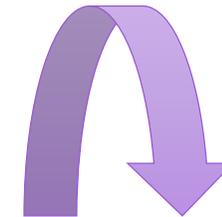
# 2018 Mill Rate



## 2018 **Municipal Mill Rate** = \$10.032

- The Municipal mill rate is comprised of taxation and reserve provisions. The following is a breakdown of the mill rate:

Taxation = 9.135  
Reserves = 0.897



The 2018 Municipal Mill Rate has decreased from 2017 by .27%

# 2018 School Tax Information

- The following School tax requirements are established by the school board and the province

## Sunrise School Division

The 2018 school tax requirement will increase from \$5,130,364.00 to \$5,421,748.00 or \$291,384.00. This represents an increase of 5.68% in money collected.



## Education Support Levy

The 2018 Education Support Levy tax requirement which does not apply to residential properties, will decrease from \$ 421,464.00 to \$390,582.00. This represents a 7% decrease in money collected.



# Changes for 2018

Residential Mill Rate is....

10.032	Municipal
<u>13.844</u>	Sunrise School Div
23.876	Total

The total Residential Mill Rate has increased by .42% from 2017

# Changes for 2018

Business Mill Rate is....

10.032	Municipal
13.844	Sunrise School Div
<u>9.771</u>	Education Support Levy
33.647	Total

The total Business Mill Rate has decreased by 1.9% from 2017

# 2018 Tax Impacts

➔ –Municipal Taxes - .27% decrease

➔ –School Taxes - 5.68% increase

Tax Calculation:	Portioned Assessment	x	Mill Rate	= Taxes
	1,000			

# Calculating your Tax Bill

The mill rate applies to each \$1,000 of assessed value. Only a portion of your properties assessed value is used for tax calculations:

- residential portion is 45%
- farm portion is 26%
- commercial portion is 65%

Tax Calculation:  $\frac{\text{Portioned Assessment}}{1,000} \times \text{Mill Rate} = \text{Taxes}$

# Tax Calculation Example

2018	2017
Assessment = \$300,000	Assessment = \$300,000
$\frac{\$300,000}{1,000} \times 45\% \times 23.876 = \$3,223.26$	$\frac{\$300,000}{1,000} \times 45\% \times 23.778 = \$3,210.03$
1,000	1,000
Municipal Tax = \$1,354.32 (-\$3.64)	Municipal Tax = \$1,357.96
School Tax = \$1,868.94 (+\$16.87)	School Tax = \$1,852.07
<b>Results in overall tax increase of \$13.23 or ~ .42%</b>	

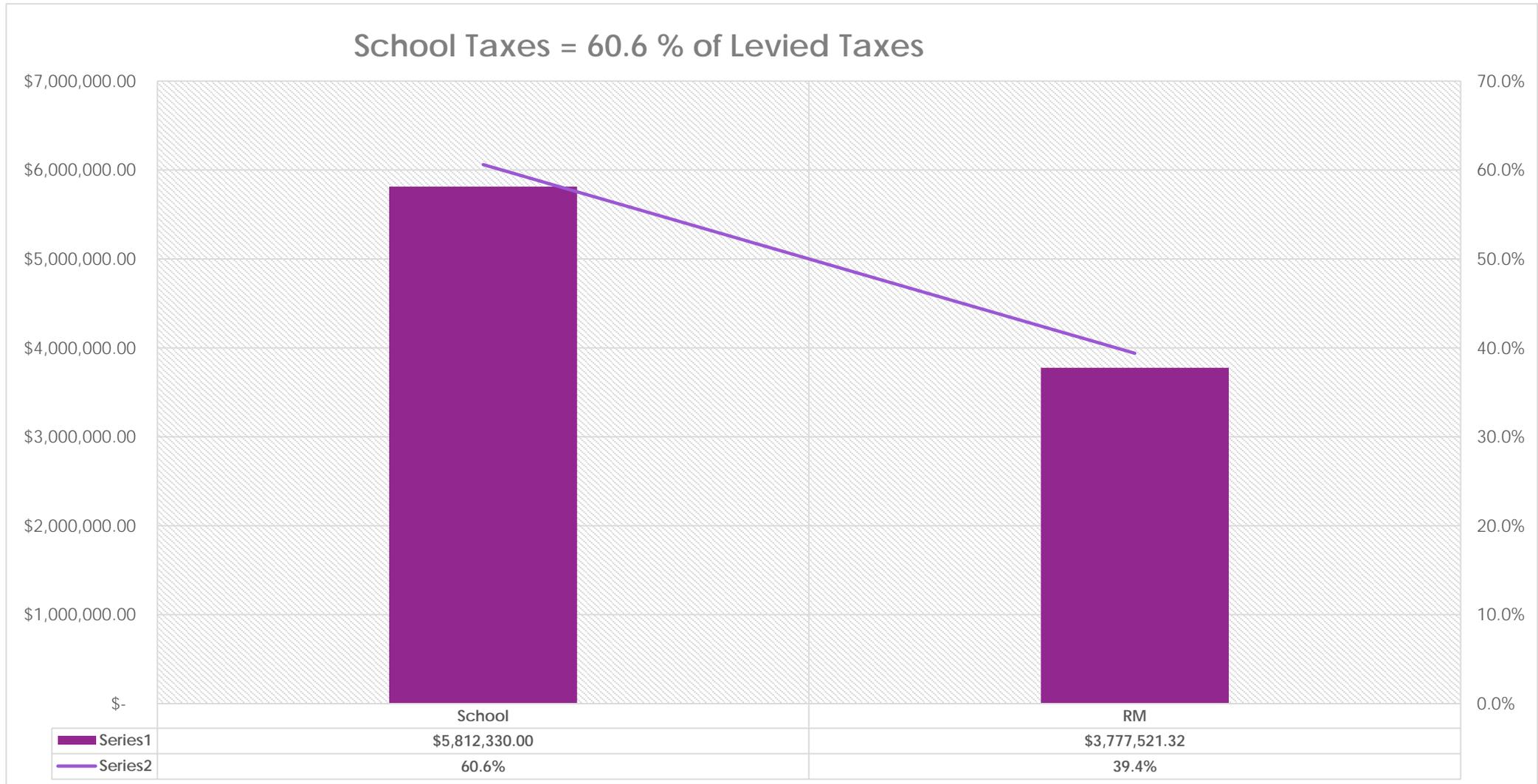
# 2018 Tax Dollars

Municipal dollars collected through taxation:  
\$3,777,521.32

School dollars collected through taxation:  
\$5,812,330.00

# 2018 Tax Collection Breakdown

School Taxes = 60.6 % of Levied Taxes



## Your Municipal Tax Dollar Includes Services Such As...

- Maintain 490 kilometers of Municipal Roads
- Dust Control
- Drainage project along 1,377 kilometers of municipal drains
- Snow Removal
- Weed Control
- Manage two cell sewage lagoon
- Recreation
- Grass Cutting in Ditches
- Maintain 8 Cemeteries
- Maintain 12 municipal parks and boat launches
- Municipal Administration
- Administration and Operation of the District Volunteer Fire Department
- Emergency Measures Services
- By-law Enforcement
- Economic Development Corporation
- Lac du Bonnet Planning District

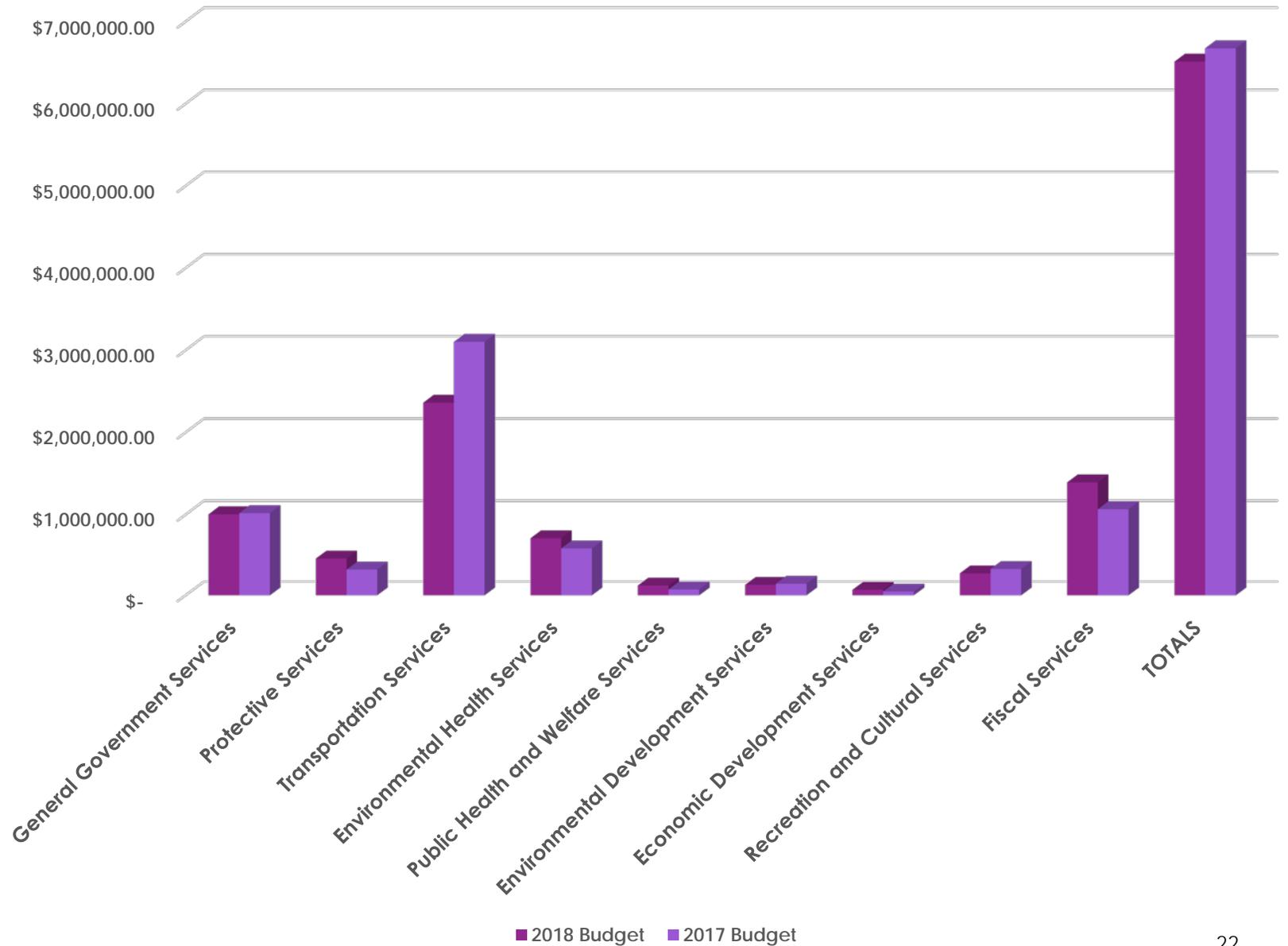
In addition, the Rural Municipality provides financial support to numerous community based and regional organizations in support of their local programs and activities



## Budgeted Expenditures

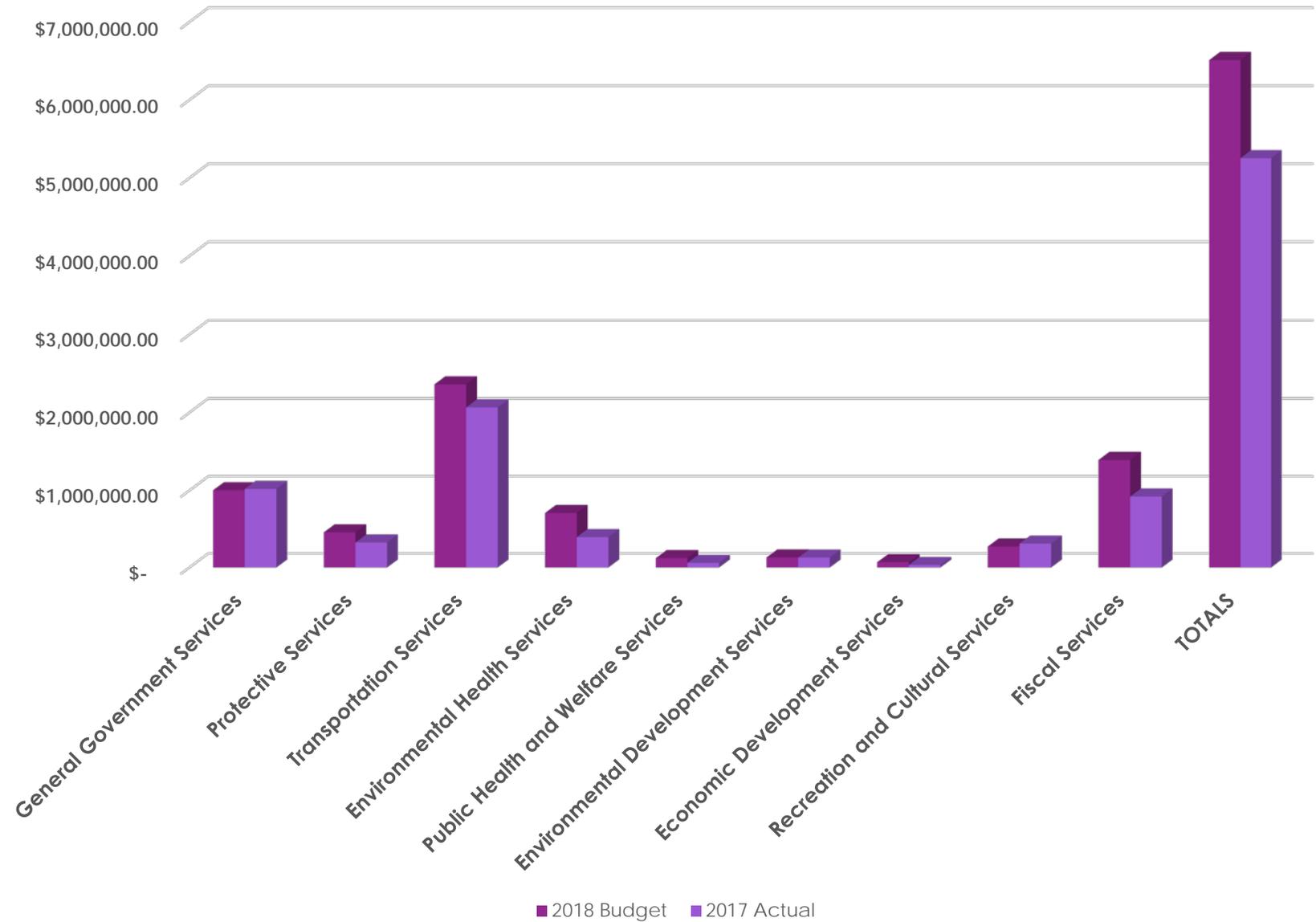
2018 vs  
2017

Gen Gov't	(14,487)
Protect Svce	136,262
Trans Svce	(740,398)
Enviro Health	126,063
Public H & W	49,751
Enviro Dev Svce	(13,680)
Economic Dev	21,900
Rec & Cultural Svce	(53,681)
Fiscal Services	303,757
<b>TOTALS</b>	<b>(184,512)</b>



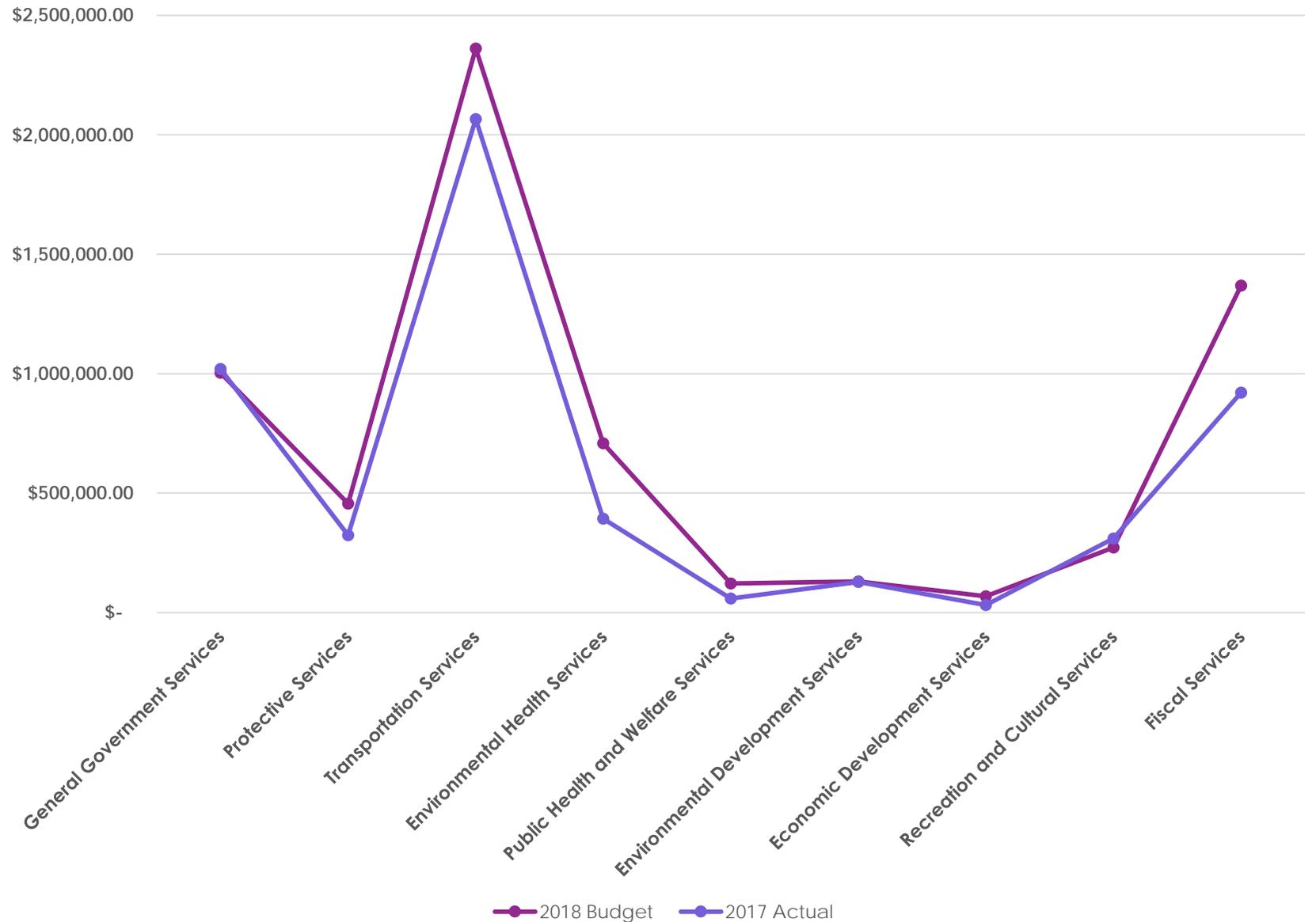
## 2018 Budget Expenditures vs 2017 Actual Expenditures

Gen Gov't	(16,442)
Protect Svce	131,554
Trans Svce	295,714
Enviro Health	314,488
Public H & W	62,327
Enviro Dev Svce	1,349
Economic Dev	35,919
Rec & Cultural S	(37,546)
Fiscal Services	448,071
<b>TOTALS</b>	<b>1,235,434</b>

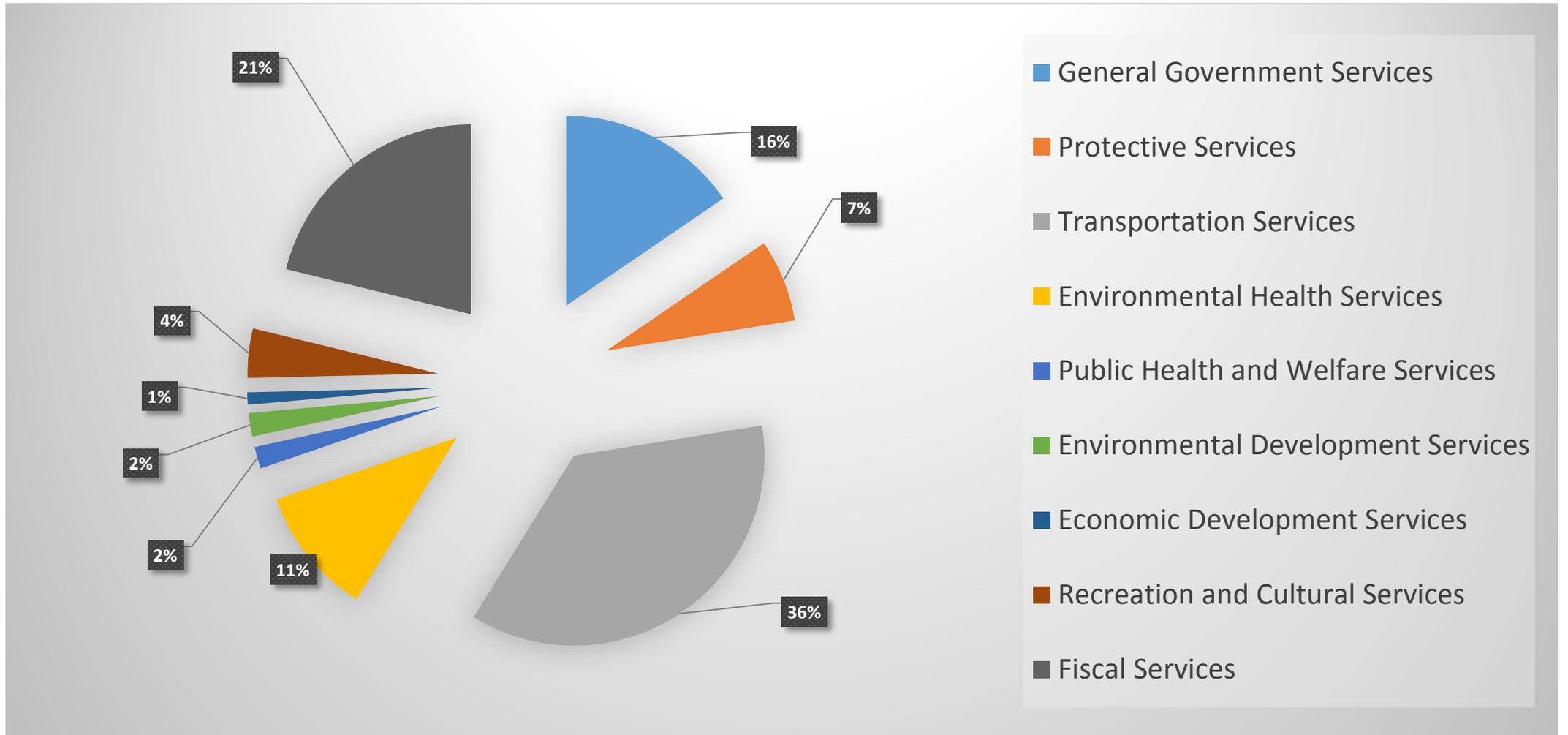


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<b>TOTALS</b>	<b>1,235,434</b>



# 2018 Departmental Expenses as a % of Budget



# Service Department Definitions and what the 2018 \$ Increase is paying for.....

**General Government Services:** Legislative, General Administrative, Legal, Audit, Assessment, Taxation, Elections, Conventions, Damage Claims Liability & Insurance, Intergovernmental Relations  
*2018 Budget is lower than 2017 by \$14,487*

**Protective Services:** Police, Fire, Emergency Measures, Handi-Van Services, By-Law Enforcement:  
*2018 Increase over L/Y is \$136,262.43 -Wages, Training, Increased Firefighting costs including equipment and clothing, Review of Fire Department Policies, 911 Levy Increase, budgeted \$100K for Emergency*

**Transportation Services:** Engineering, Road Maintenance & Construction, Snow Removal, Graveling, Ditches, Drainage & Culverts, Beaver Control, Permits:  
*2018 Decrease over L/Y -\$740,397.83- Road Reconstruction now recorded as capital, 2017 was a 3 year gravel crushing year*

**Environmental Health Services:** Garbage and Recycling, Tipping Fees, Lagoon, E-Waste  
*2018 Increase over L/Y \$126,062.81 – Environmental Study, Wages, Consultant Fee for Recycling Facility, Road Improvement*

# Service Department Definitions and what the 2018 \$ Increase is paying for.....

**Public Health & Welfare Services:** Cemeteries, Larviciding, Social Welfare Assistance  
*2018 Increase over L/Y \$49,751.42 – Dr Recruitment, Waterford Global, Architectural Consultant*

**Planning (Environmental ) Development Services:** Planning & Zoning, Land Development  
*2018 decrease over L/Y - \$13,680*

**Economic Development Services:** Airport, Tourism  
*2018 Increase over L/Y - \$21,900 – Airport Upgrades, Economic Development*

**Recreational & Cultural Services:** Recreation, Community Centre, Arena, Parks and  
Playgrounds, Public Boat Launches, Museums, Library, Youth Centre  
*2018 Decrease over L/Y \$53,680.91 – 2017 included \$70K for Arena roof repairs*

**Fiscal Services:** Contribution to Capital, Debt Charges  
*2018 Increase over L/Y \$303,756.84 – Capital Purchases*

## Why are Reserves Important for the RM?

- More efficient way of managing public funds by saving for future projects and earning interest
- *Planning and Saving* for future capital needs can reduce or eliminate interest on debt
- Provide a cushion for unforeseen expenditures or revenue shortfalls

# 2018 Reserve Strategy

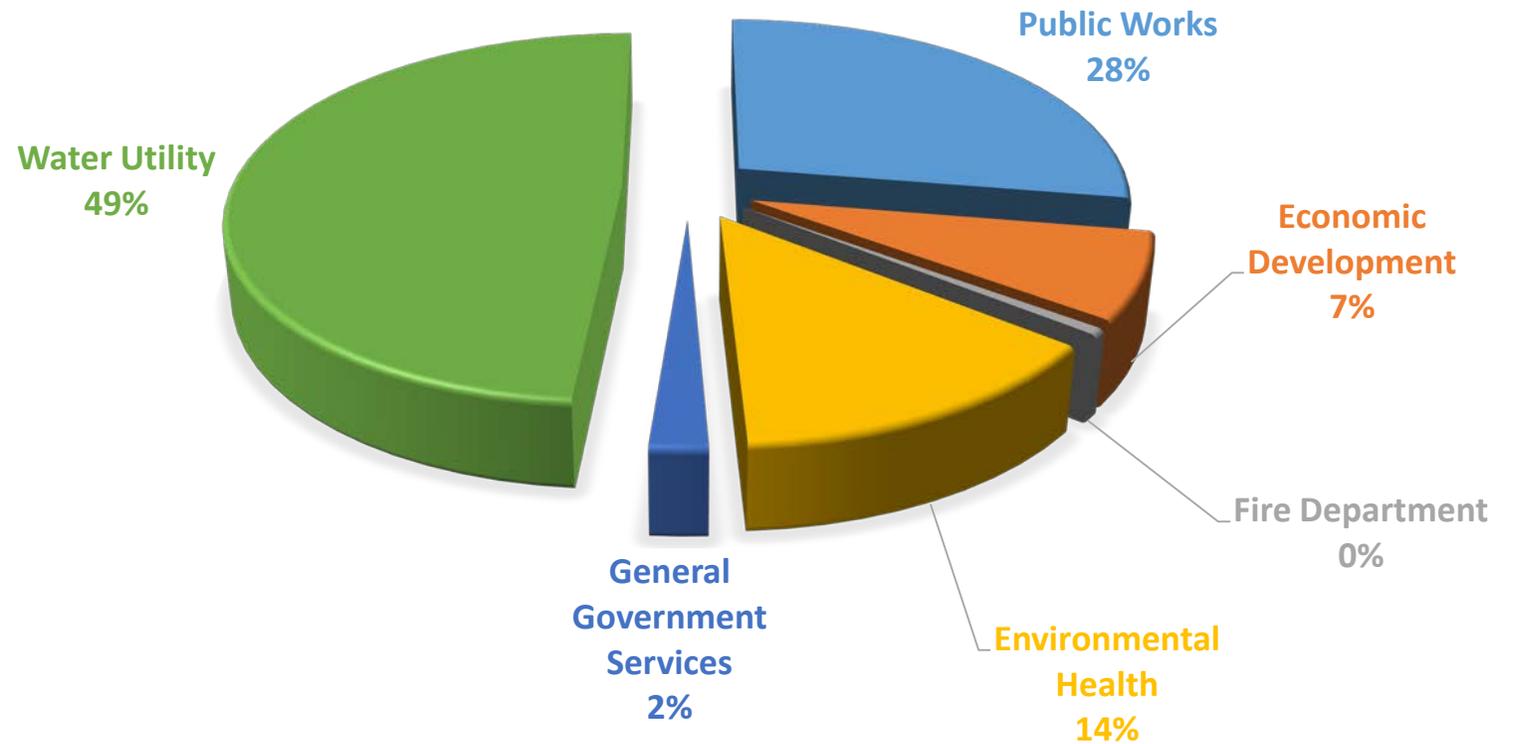
Reserve	2018 Beginning Balance	Additional Funds / Levy *	Prior Commitment	2018 Estimated Expenditures	Estimated 2018 Ending Balance
Airport	\$ 100,158.40	\$ 60,000.00		\$ 110,000.00	\$ 50,158.40
Building	\$ 35,172.92	\$ -		\$ -	\$ 35,172.92
Capital Development	\$ 170,288.70	\$ -		\$ 130,165.00	\$ 40,123.70
Economic Development	\$ 68,768.16	\$ 10,000.00		\$ 35,000.00	\$ 43,768.16
Federal Gas Tax	\$ 206,660.70	\$ 165,773.00		\$ 27,200.00	\$ 345,233.70
Fire Department	\$ 425,774.50	\$ -		\$ 14,830.20	\$ 410,944.30
Emergency	\$ 229,527.38	\$ -		\$ 100,000.00	\$ 129,527.38
General Reserve	\$ 446,443.60	\$ -		\$ 152,169.88	\$ 294,273.72
Liquid/Solid Waste	\$ 587,581.68	\$ -		\$ 501,507.04	\$ 86,074.64
Machinery Reserve	\$ 576,466.33	\$ 175,000.00	\$ 20,000.00	\$ 434,840.00	\$ 296,626.33
Municipal Office	\$ 13,551.08	\$ -		\$ -	\$ 13,551.08
Personal Care Home	\$ 1,064,425.52	\$ -		\$ 35,000.00	\$ 1,029,425.52
Public Works	\$ 22,492.54	\$ -		\$ 7,020.00	\$ 15,472.54
Recreation	\$ 135,887.66	\$ -		\$ 62,500.00	\$ 73,387.66
Road Reconstruction	\$ 420,105.52	\$ 200,000.00		\$ 490,000.00	\$ 130,105.52
Stead/Glenmoor	\$ 41,667.24	\$ -		\$ -	\$ 41,667.24
<b>TOTALS</b>	<b>\$ 4,544,971.93</b>	<b>\$ 610,773.00</b>	<b>\$ 20,000.00</b>	<b>\$ 2,100,232.12</b>	<b>\$ 3,035,512.81</b>
<i>*Note on Additional Funds/ Levy:</i>					
2018 Levy	\$ 345,000.00				
2017 Rd Reconstruction Grant	100,000.00				
2018 Federal Gas Tax	\$ 165,773.00				
	\$ 610,773.00				

# 2018 Projects Funded by Reserves

Capital Development	Year 1 Dr agreement, Clinical teaching unit, Apartment for Student DR, Potential Land Purchase
Economic Development	Investment Canada Community Grant Initiative, Community Development Corporation
Federal Gas Tax	Asset Management Program
Fire Department	Fire Department Equipment
Emergency	Emergency Measures
General Reserve	LDB Cemetery Enhancements, Environmental Review, Crown Surplus Equip (CNL), RM Office Camera & Card Access, Scanner, 9 Computers
Liquid/Solid Waste	Proposed Recycling Facility, Develop a Waste Partnership, Scale Approach, Scalehouse Completion, Design Consultant, TS Road Improvement, TS Camera & Alarm System, 3 lights on TS Road
Machinery Reserve	1/2 Ton Truck, Excavator, Semi Truck
Machinery - Handi Van	Committed \$5,000 for Handi-van replacement
Municipal Office	no plans
Personal Care Home	Architectural Consultant
Public Works	Cando Scan Tool
Recreation	Ball Park Diamond and Structure, Winnipeg River Docks, Outhouse at Osprey
Road Reconstruction	Engineering Fees at Aprons, Red Deer Road Reconstruction, 1/3 gravel inventory, \$150K towards 2020 gravel crushing
Stead/Glenmoor	no plans

# 2018 Budgeted Capital Expenditures

Public Works	\$	736,860.00
Economic Development	\$	200,000.00
Fire Department	\$	14,830.20
Environmental Health	\$	363,507.04
General Government Services	\$	53,708.00
Water Utility	\$	1,300,000.00
	\$	2,668,905.24



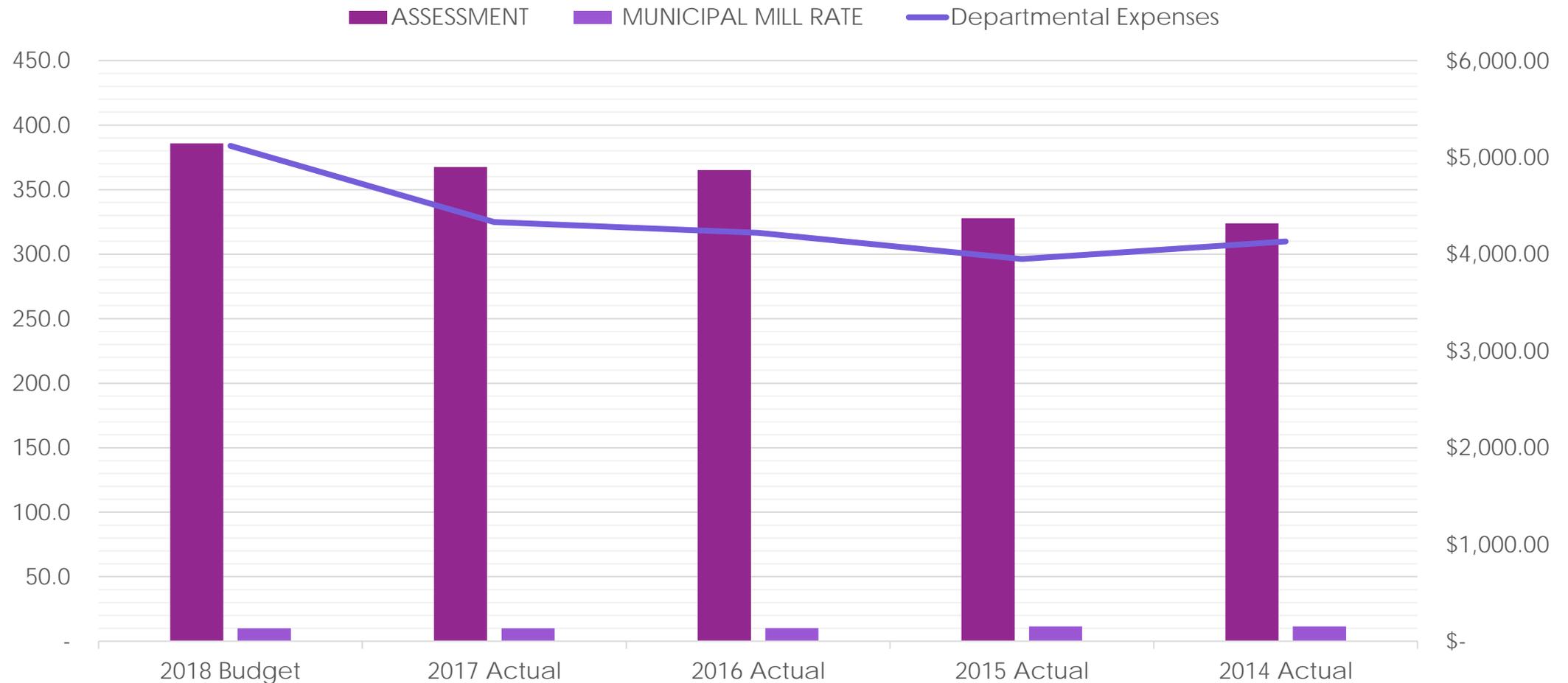
# 2018 Budgeted Capital Expenditures

Public Works	2019 Excavator	\$	259,200.00
Public Works	2016 Semi Truck	\$	145,800.00
Public Works	1/2 ton Truck - Public Works	\$	24,840.00
Public Works	CANDO heavy duty scan tool	\$	7,020.00
Public Works	Road Reconstruction - Red Deer - phase	\$	300,000.00
Economic Development	To obtain Crown Land for Airport	\$	100,000.00
Economic Development	To obtain Land from RM Resident	\$	100,000.00
Fire Department	Fire Department Equipment	\$	14,830.20
Environmental Health	Proposed Recycling Facility	\$	300,000.00
Environmental Health	3 lights on Transfer Station Road	\$	12,000.00
General Government Services	Scanner	\$	1,500.00
General Government Services	9 computers	\$	13,200.00
General Government Services	RM Office camera system & door card a	\$	11,808.00
General Government Services	Asset Management Program	\$	27,200.00
Environmental Health	TS Camera and Alarm System	\$	11,507.04
Environmental Health	Scalehouse Completion	\$	10,000.00
Environmental Health	Scale Approach	\$	30,000.00
Water Utility	Brookfield/Totem Water Pipeline Project	\$	1,300,000.00
		\$	<b>2,668,905.24</b>

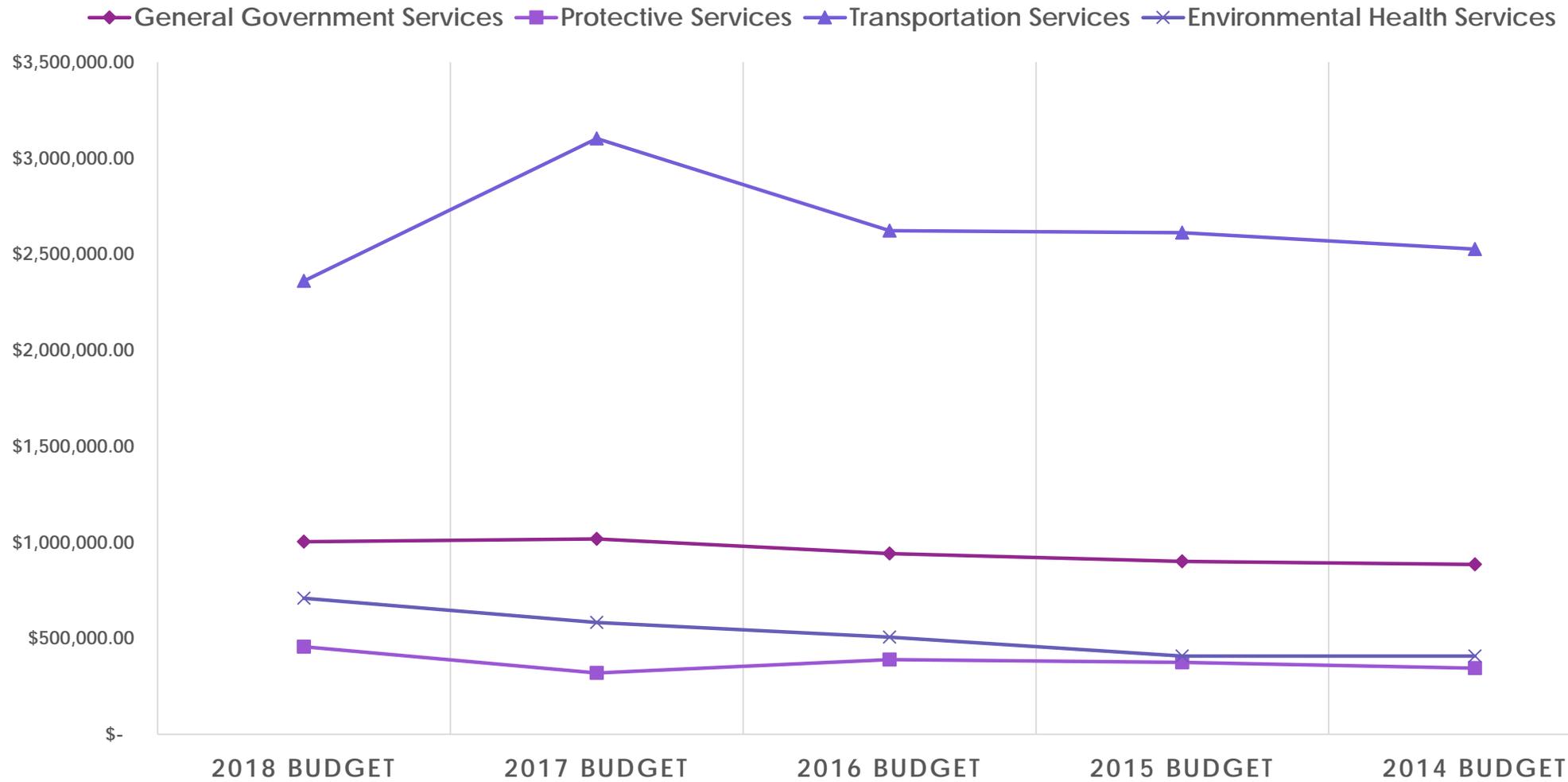
# 4 YEAR REVIEW



# Assessment / Municipal Mill Rate / Actual / Budgeted Departmental Expenses 2014-2018

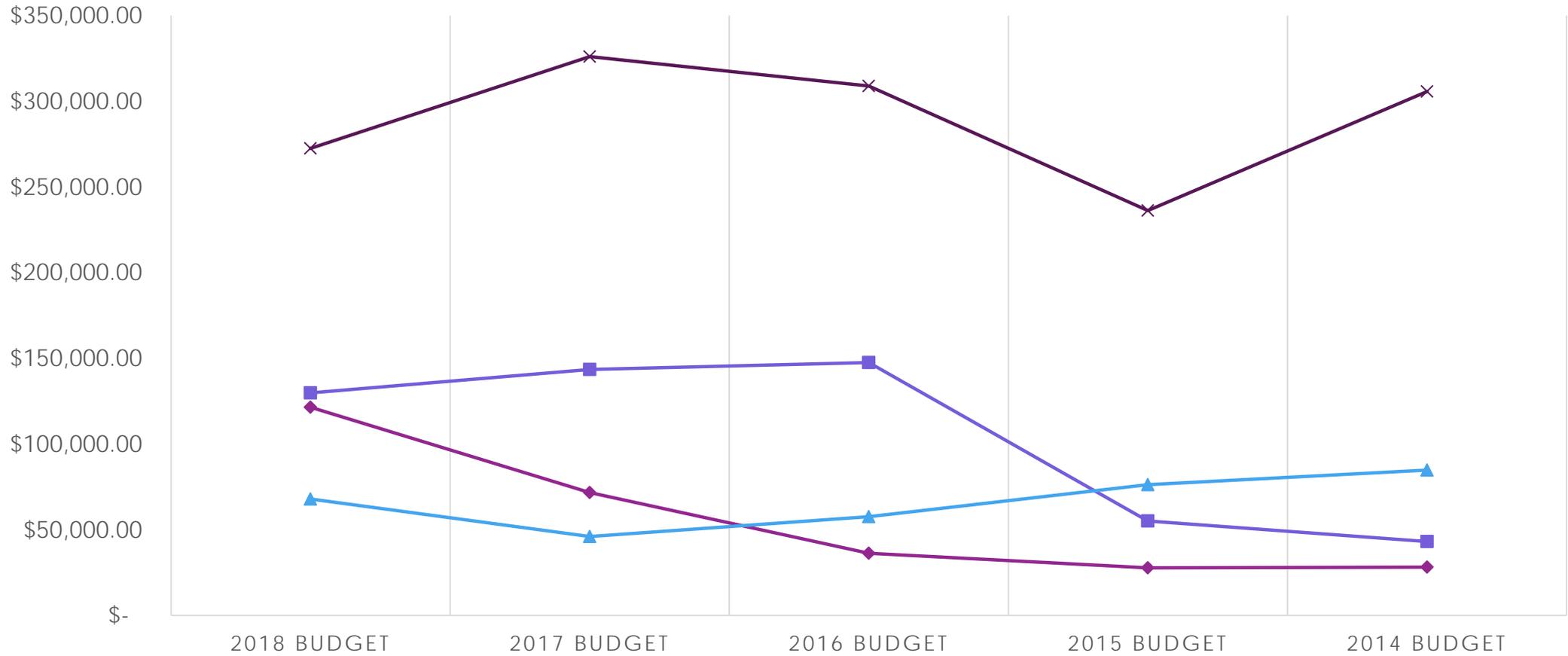


## 2014 - 2018 BUDGETED EXPENDITURES



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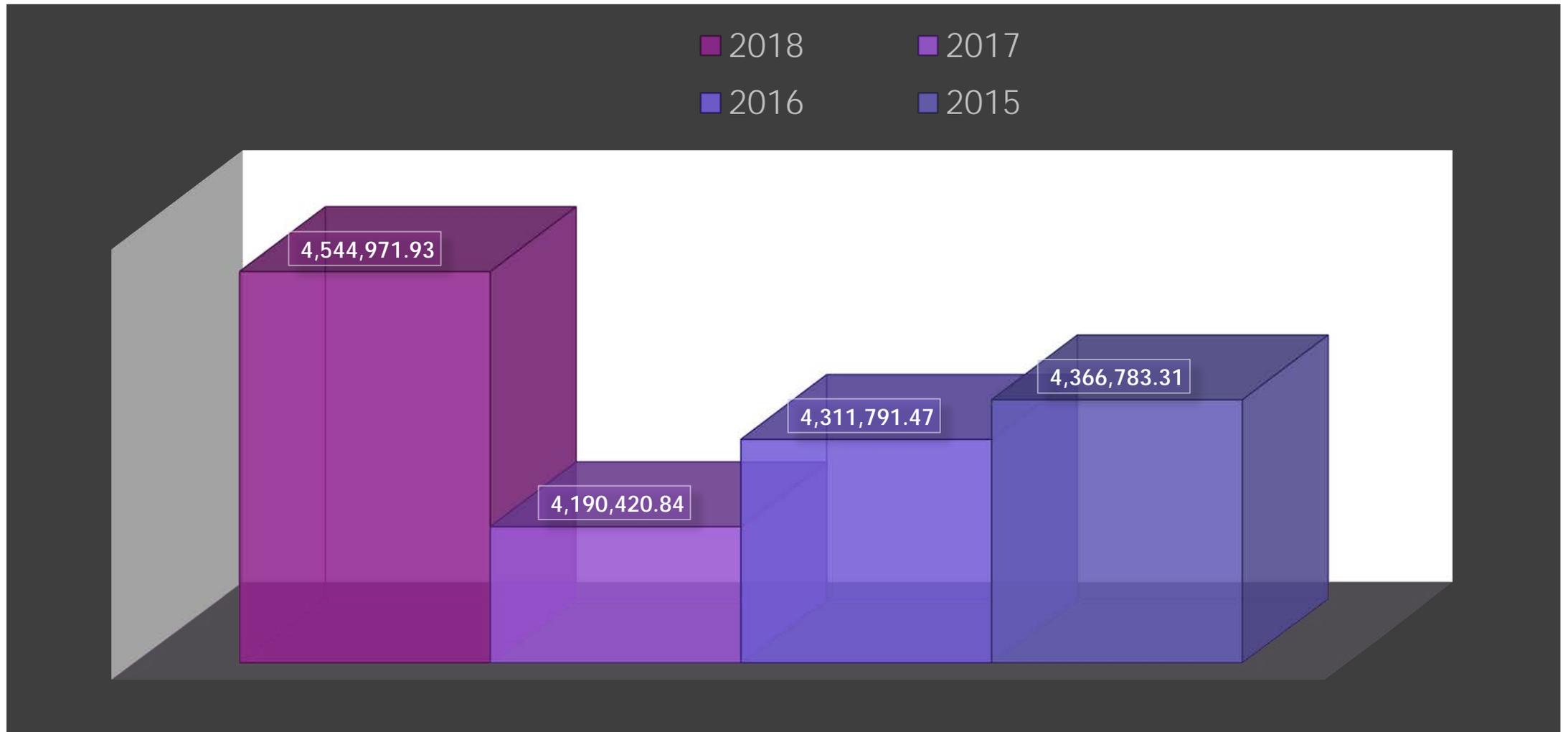
- Public Health and Welfare Services
- Environmental Development Services
- Economic Development Services
- Recreation and Cultural Services



# Accomplishments and On-going Projects

- Maintaining the mill rate
- Personal Care Home - revised business plan in place
- Environmental Assessment in progress
- Dr Recruitment – 3 year return of service agreement signed by one Dr
- Working on 2<sup>nd</sup> Dr. recruitment
- Clinical Teaching Unit
- Establishment of the Lac du Bonnet Community Development Corporation
- Working towards the establishment of a Regional Recycling Facility
- Brookfield / Totem Water Project in progress
- RM Centennial Celebrations
- Document management system purchased and in progress
- Successful 3 year contract negotiations while using internal resources
- Continue to support road reconstruction
- Enhanced Dust Control
- Transfer Station Upgrade
- Walking Path
- Boat Launch and Park Maintenance

# 2015 – 2018 Reserve Beginning Balance



# Annual Assessments



# Assessment & Mill Rate Comparison



## Other Matters

- Taxes Due: September 14, 2018
- Tax Penalty: 1.25% applied monthly on the outstanding balance
- Payment Options: Interac, Post Dated Cheques, On-line Banking, Telpay
- Board of Revision: Wednesday, September 19, 2018
- Check out our Website and sign up as a registrant to receive public notices



**Thank you for attending**  
Comments and/or questions are welcome.